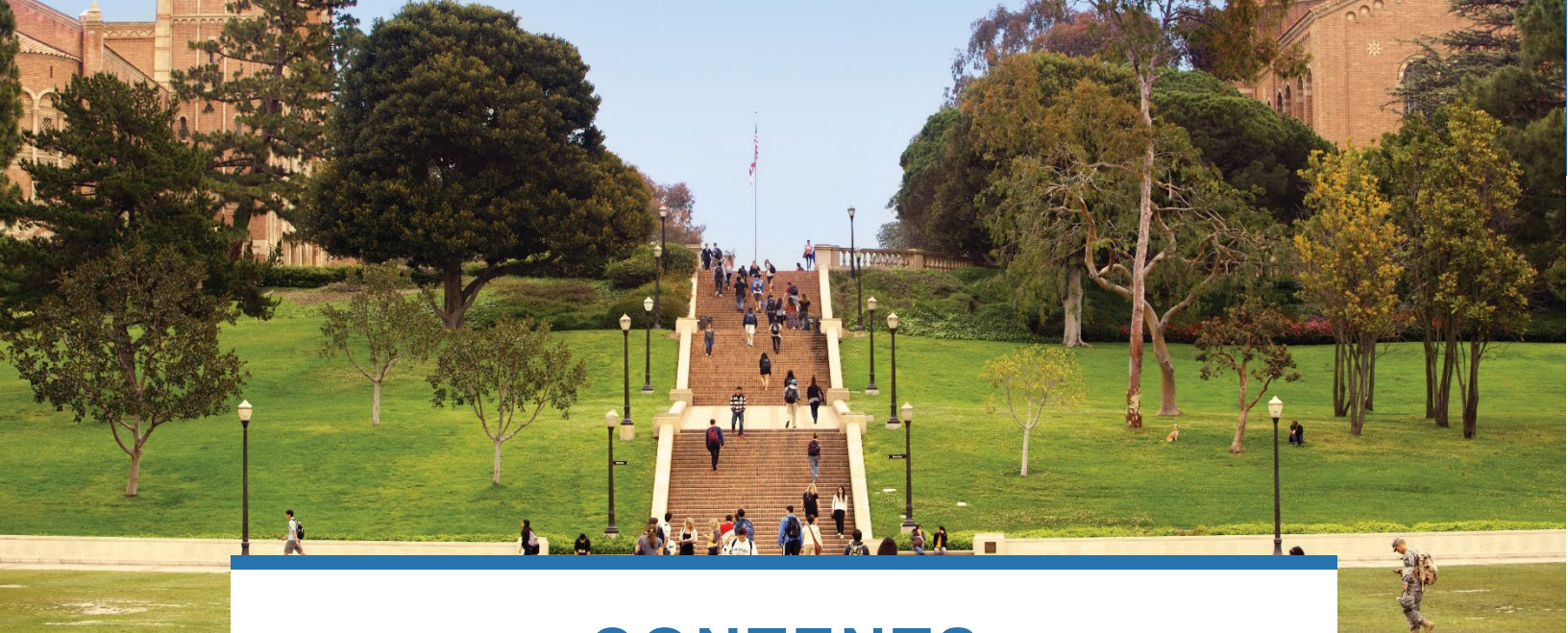


UCLA College | Social Sciences
Economics

BOARD OF VISITORS
MANUAL

2024 – 2025



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UCLA Economics Board of Visitors Mission

To propel the UCLA Department of Economics to be recognized as the preeminent Economics Department worldwide by ensuring that resources are available to recruit and retain the best faculty and graduate students. To tap the energy and talents of our alumni to ensure that the UCLA Department of Economics continues to be an engine of opportunity, facilitating our graduate and undergraduate students' transition to fulfilling professional lives.

Primary Objectives

- **Ambassador:** Communicate, endorse and advocate the interests of the Department's students, faculty and alumni through peer-to-peer outreach, board recruitment, and events
- **Advice:** Provide advice and counsel to the Department on strategic issues, degree (and non-degree) program needs within the business community, career and internship placement opportunities for students and graduates, along with research and consulting opportunities for faculty
- **Resources:** Provide support and connections to advance the Department's resource development through advocacy with individuals, corporations, and foundations

Board Membership Expectations

- Make a minimum \$30,000 three-year commitment to Board membership (\$10,000 a year)
- Associate Board membership requires minimum annual commitment of \$1,200 a year
- Attendance at bi-annual Board meetings
- Connect prospective supporters to the Department
- Advocacy of the Department in the community
- Ongoing advice and counsel to Department leadership
- Consider additional, meaningful philanthropic support to the Department beyond Board giving

About UCLA Economics

UCLA is one of the top-ranked economics departments in the world. It has a young and active faculty whose research is shaping policy and informing the public on diverse and critical issues affecting the United States and the world. Many of our faculty have received special recognition for their research by election to prestigious institutions such as the National Academy of Science, the American Academy of Arts & Sciences, and the Econometric Society, or have received such celebrated awards such as the Guggenheim and Sloan Fellowships, and even a Nobel Prize.

Our students are equally impressive. We have over 3,400 undergraduate majors at any one time making the UCLA Department of Economics the largest among top ranked economics departments across the country. Our students come from over 60 countries yet most call California their home. Many of our students are the first in their families to attend college.

Chair's Priorities

- **Growing the Board of Visitors:** The UCLA Economics Board of Visitors was founded in October 2003 by a group of dedicated alumni and friends of the department. The support provided by the Board has been critical in establishing and advancing successful departmental programs such as the Sharpe Fellows Programs and the Board of Visitors Research Fellows, in addition to providing funds to secure and advance faculty and graduate student research. With the growth and re-energizing of the board in recent years, membership has become an important resource to the department, allowing the Chair to designate funding to critical areas. Continued growth of the Board will not only connect us with more alumni and friends but allow for sustainable funding to address the greatest needs of the department to ensure its future success.

- **Faculty Retention and Recruitment:** The faculty at UCLA has continued to be increasingly recognized for its world-class, innovative research. While we are proud of the national and international recognition of our faculty, we are cognizant of the need to provide resources in order to retain and recruit the best faculty, with whom we must compete with private universities. The board's support has been instrumental in helping to maintain our edge in this competitive environment, but establishing endowed chairs and research funds remains a top priority in our goal to be the top ranked economics department.
- **Securing Graduate Student Fellowships:** Graduate Fellowship support is one of the top priorities not only for UCLA Economics, but is also a main focus for the Chancellor because the well-being of our graduate students affects every academic unit on campus. Graduate students work as teaching assistants in many undergraduate courses, in addition to supporting the research of our faculty. The challenge of recruiting and funding top graduate students in the department therefore also impacts our ability to sustain the excellence of the undergraduate educational experience. It is critical to increase fellowship funding for our graduate students, who are not only the future scholars in economics, but are instrumental in supporting faculty research and improving the undergraduate experience.
- **Advancing Undergraduate Programs:** The success of various departmental programs -- including the Benjamin Graham Value Investing Program, Sharpe Fellows Program, Simon Fellows Program, the Board of Visitors Research Fellows, EXEC Transfer Student Program -- have become hallmarks of UCLA Economics. These programs provide fundamental skills to aid our students' career and academic development, competitive internship positions at top companies, while providing engagement opportunities for our alumni and friends. The participants in these programs are the next generation of economic leaders in the private sector, government and academia, and their success requires the continued investment in and expansion of these department programs.



Kevin K. Albert BA '74, MBA '78

*Independent Director, Flow Cannabis Co.
Senior Partner, Pantheon Ventures (retired)*

Kevin Albert, retired as Senior Partner and Global Head of Business Development, having joined Pantheon in 2010, and has 35 years of private equity experience. Kevin was a member of Pantheon's Partnership Board and was responsible for business development activities globally at Pantheon. Kevin previously worked at Elevation Partners where he was in charge of fundraising and investor relations. For the 24 years prior to joining Elevation, Kevin ran the Global Private Equity Placement Group at Merrill Lynch. He has a BA in economics and an MBA in finance from the University of California, Los Angeles. Kevin is based in New York.



Jim Ardell BA '92

*Vice President, Corporate Services
Elevance Health, Inc.*

Jim is accountable for leading several distinct corporate services functions, which serve the enterprise:

- **Procurement:** Activities spanning the entire Procure-to-Pay (P2P) lifecycle, overseeing over \$8 billion in annual vendor spend across multiple categories. Sub-functions include sourcing, vendor management, asset management, travel & events, temp labor, accounts payable, operations, and strategic alliances.
- **Corporate Real Estate (CRE):** Real estate transactions, planning, lease administration, facilities management, and workplace experience, across the US and internationally.
- **Business Continuation:** The business continuity program, including its methodology, standards, infrastructure, responsibilities, authority and resources for business continuity planning, emergency management, and response and recovery, covering all critical business processes across the company.
- **Sustainability:** Environmental, Social & Governance reporting, climate strategy and supplier diversity.
- **Front-end:** Processing the intake of paper claims, correspondence and enrollments.
- **Print/Mail:** Outsourced transactional print, internal mailrooms, and multifunctional print devices.
- **Other:** Fleet management of the company's vehicles; the telecom accounting function.

Jim joined the company in March 2005 after serving as a consultant for four years as a senior vice president at Jones Lang LaSalle. Most recently, he was Vice President CRE and Chief Procurement Officer. His previous roles include various positions within the investment management group for Jones Lang LaSalle, the audit department at KPMG Peat Marwick and the Corporate Finance Group at Oppenheimer.

Jim earned a Bachelor of Arts in Business Economics from the University of California, Los Angeles, and a Masters of Business Administration from Stanford Graduate School of Business.



Aaron Bendikson BA '96

Partner

Onsight Capital Management

Aaron Bendikson is a Partner at Onsight Capital Management LLC, a firm that he co-founded. He has more than 20 years of investment experience. During his career, Mr. Bendikson has been responsible for making both public and private debt and equity investments across a broad range of sectors. Prior to Onsight, Mr. Bendikson was a Managing Director at Oaktree Capital Management and also a Principal within the private equity affiliate of Soros Fund Management LLC. Mr. Bendikson started his career as an Analyst in the Mergers & Acquisitions group at J.P. Morgan & Co. Mr. Bendikson received an M.B.A. from Harvard Business School and a B.A. degree cum laude in Economics and History from the University of California at Los Angeles, where he was elected to Phi Beta Kappa. Mr. Bendikson has served as a member of the board of directors of numerous public and private companies as well as charitable foundations.



Will Brilliant BA '96

Partner

Global Infrastructure Partners

Will Brilliant is a Partner, having joined GIP in 2007. He focuses on the digital and energy sectors. He is based in New York.

Prior to GIP, Mr. Brilliant served as an Associate in the Global Financial Sponsors Group of Lehman Brothers' Investment Banking Division. Mr. Brilliant holds a B.A. in Economics from the University of California at Los Angeles and an M.B.A. from the Wharton School of the University of Pennsylvania. He is also on the Executive Committee of the NY Make-A-Wish Board.



Brad J. Brutocao BA '95

Partner

Freeman Spogli & Co.

Brad Brutocao is a Partner with Freeman Spogli & Co., a leading middle-market private equity firm dedicated to investing in and partnering with management in businesses in the consumer and distribution sectors. Based in Los Angeles and with offices in New York, Freeman Spogli has over \$5 billion of assets under management and has invested in over 70 companies since its founding in 1983.

Mr. Brutocao joined the firm in 1997 and is active in the firm's investment and portfolio management activities. Prior to joining Freeman Spogli, Mr. Brutocao worked at Morgan Stanley in the Mergers and Acquisitions and Corporate Finance departments.

Mr. Brutocao is a Member of the Board of Directors of the Partnership for Los Angeles Schools, one of the largest in-district public school transformation organizations in the United States, where he chairs the Finance Committee. Mr. Brutocao's service to UCLA includes lecturing and serving as an Investor in Residence in the Benjamin Graham Value Investing Program and serving as a Member of the Board of Visitors of UCLA's Department of Economics. Mr. Brutocao received his bachelor's degree magna cum laude in business economics from UCLA.



John R. Bucher BA '82

COO

PRIMECAP Management Company .

John rejoined PRIMECAP Management Company as COO in September 2018. PRIMECAP is a long-only, equity-only investment management company that is the investment advisor for the PRIMECAP Odyssey Mutual Fund Series. The Firm also manages equity portfolios for a limited number of institutional clients, including the Vanguard Group.

Previously, John served as SVP of Strategy for the semiconductor foundry/manufacturer GlobalFoundries (GF). At GF, John oversaw strategic planning, M&A, venture investing, competitive analysis and industry benchmarking. On the M&A front, John was a member of GF's deal team when the company acquired IBM's Microelectronics operations and semiconductor manufacturing assets in 2015.

Prior to GF, John served as the Chief Strategy Officer (CSO) of Motorola Mobility (MMI). As CSO, John was responsible for strategic planning, M&A and Ventures for both MMI's Home (cable infrastructure and set-top box) and Mobile Devices businesses. John was also a member of the Motorola deal team when Google acquired MMI in 2012 at the headline valuation of \$12.5 billion.

Prior to joining Motorola, John worked as a buy-side investment analyst for his current employer, PRIMECAP Management Company. Prior to PRIMECAP, John worked as a Wall Street sell-side analyst and Managing Director at the Bank of Montreal (BMO Capital Markets), including predecessor firm Gerard Klauer Mattison. During the early-to-mid 1990s, John held product management, marketing and network operations positions with Bell Atlantic/NYNEX Mobile and PCS PrimeCo, which now collectively constitute Verizon Wireless.

John began his career in 1983 as an officer in the United States Marine Corps (USMC), where he served on active duty for ten years, including two overseas deployments with an A-6 Intruder all-weather attack squadron, one tour as a forward air controller (FAC) with a special-operations-capable (SOC) infantry battalion, and one tour in procurement with the Marine Corps Systems Command. John holds an MS in Telecommunications Systems Management from the Naval Postgraduate School and a BA in Economics from UCLA.



Scott Dubchansky BA '81

Partner

Rimrock Capital Management, LLC

Scott is a partner at Rimrock Capital Management, LLC, a SEC Registered Investment Advisor headquartered in Irvine, California. Founded in 1999, Rimrock manages assets on behalf of institutional clients and high net worth investors. Previously, Scott was Managing Director and Founding Partner at Metropolitan West Asset Management, LLC (MetWest), an employee-owned investment firm focused on fixed income portfolio management. He co-founded the firm in 1996 and served as Chief Executive Officer from 1996-2008 and as Chairman of the Board of Trustees of the Metropolitan West Funds from 1997-2008. Scott also served as Chief Executive Officer of MWAM Distributors, LLC, a limited purpose broker dealer affiliate of MetWest. Prior to founding MetWest, he spent 12 years as an institutional fixed income salesman with various Wall Street firms including Donaldson, Lufkin & Jenrette and Drexel Burnham Lambert.

Scott holds designations as a general securities principal and a financial and operations principal. He received a bachelor's degree in economics from University of California, Los Angeles (UCLA) and serves on the Board of Visitors of UCLA's Department of Economics and the Audit Committee of the UCLA Foundation. Scott participates on the Dean's Leadership Council of the School of Social Ecology at UCI, and is currently the Chairman of the Board of Trustees of Lewis & Clark College of Portland, Oregon. Scott and his wife Laurie live in Newport Beach and have two adult children Alison and Evan.



Robert M. Ettinger BA '80

*Former President
Flaherty and Crumrine Inc.*

Bob Ettinger has over 25 years of experience managing preferred securities, twenty-two of those having been spent with Flaherty & Crumrine. Prior to joining F&C, he also worked at Scudder Stevens & Clark with Bob Flaherty and Don

Crumrine on developing strategies to hedge preferred securities. Bob has developed a number of sophisticated tools for analyzing preferred securities. He serves as the primary liaison between Flaherty & Crumrine and the brokerage community. Bob also serves as President of the U.S. Flaherty & Crumrine funds. Bob has a BA in Economics from UCLA and was honored as the department's Commencement Speaker in 2001. He received his MBA from the Wharton School at the University of Pennsylvania.



Joseph V. Fellerman BA '73

*Principal
RRP Global, LLC*

Joseph V. Fellerman is the Principal of the firm RRP Global, LLC which provides advice and guidance on significant regulatory matters to the largest financial firms in the world as well as major advisory firms. Mr. Fellerman has over 45 years of banking experience in both the regulatory and private sector space, providing a unique perspective on governance, market and balance sheet risk, liquidity and asset management, with an emphasis on regulatory and private sector responses to banking crises.



Valentina Glaviano BA '85

*Managing Director
Strategic Investment Group*

Valentina is responsible for building new client relationships. She has over 35 years of experience working in investment management holding senior leadership positions at Guggenheim Investments, iShares, and Lazard Asset Management. She is a member of Strategic's Diversity, Equity, and Inclusion Committee, a cross-functional team that works to develop and retain diverse talent both within the firm and within the financial industry, to encourage and evaluate diversity within our sphere of influence (our firm, our managers, our vendors), and to foster an equitable and respectful work environment throughout the firm. Prior to joining Strategic, she was a Director at Covariance Capital Management, formerly a subsidiary of TIAA Endowment & Philanthropic Services. At Covariance, Valentina headed a business development effort to provide comprehensive OCIO services to non-profits with complex investment and risk management needs.

Valentina received a B.S. in Economics from the University of California at Los Angeles. She is a Certified Investment Management Analyst professional and has also been elected as a member of the International Women’s Forum (“IWF”). IWF's members are elected by IWF leadership and include more than 7,000 diverse and accomplished women from 33 nations on six continents.



Michael C. Iracondo BA '91

*Managing Director – Global Treasury
The Clorox Company*

Michael provides leadership for Clorox’s cash and banking activities worldwide, managing bank relationships, developing and executing capital structure decisions involving investment, borrowing and debt issuance activities, and supporting the Company’s dividend policy and share repurchase activities. His responsibilities also include leading the Company’s efforts to manage financial risk associated with foreign exchange, interest rate, and commodity price volatility, and providing direction and oversight of the Company’s defined benefit and contribution plan investments. Over the course of 20 years with Clorox, Michael has played a significant role in numerous strategic initiatives, providing leadership to transformational operating model and technology projects, business development activities including acquisitions and divestitures, and in helping the Company achieve climate stewardship goals.

Based at their headquarters in Oakland, CA, Michael joined Clorox in 2001, holding roles in accounting and investor relations before moving into treasury in 2005. Michael began his professional career with Ernst & Young, serving for over 6 years in their San Francisco and London offices before joining the treasury department of Transamerica Corporation in San Francisco.

Michael received his B.A. in economics/business from UCLA, and is a Certified Treasury Professional and Certified Public Accountant.



Andre James BA '94

*Senior Partner
Bain & Company*

Andre James is a Senior Partner in Bain & Company’s Los Angeles office. He has advised media & entertainment clients across the globe for the past 16 years and currently heads Bain’s Media & Entertainment Practice in the Americas.

Mr. James has worked with clients in most sectors of the media & entertainment ecosystem including TV, film, music, video games, print, digital advertising and out of home advertising. In these sectors, he has experience in most steps of the value chain from content creation to aggregation to distribution. The issues he has advised on range from strategy to operations to organization to M&A/PMI. Mr. James has authored Bain’s point of view on the future of video and is a frequent speaker at conferences on this topic as well as others.

Mr. James joined Bain & Company in 2000. In addition to working in the Los Angeles office, Andre has spent significant time as a member of Bain's Hong Kong, Seoul and Paris offices.

Prior to joining Bain & Company, Mr. James worked for Coopers & Lybrand as an analyst in their middle market mergers and acquisitions practice. He has also gained experience from working in the legal and private equity industries.

Mr. James earned an MBA from the Wharton School and a JD from University of Pennsylvania's School of Law. He is a licensed attorney in the state of California. Andre is an alumnus of UCLA where he received a Bachelor of Arts in business economics, graduating magna cum laude and as a member of Phi Beta Kappa.



George Kettner BA '71, Ph.D. '80

President

Economic Systems, Inc.

Dr. George Kettner heads up Economics Systems Inc., a 75-person management consulting and software development company in Falls Church, Virginia. His work focuses on facilitating the strategic decision-making of top management, human resource (HR) management, advanced analytics, disability employment policy and research, and program evaluation. Dr. Kettner is directing overall corporate efforts to develop enterprise HR systems to automate human resource operations, from hiring management to retirement, and combine the latest computer technology with subject matter expertise in Federal HR management.

Dr. Kettner earned his doctorate degree in economics at UCLA, where he also obtained his baccalaureate degree in economics. He has over 30 years of experience in management consulting and has led his own consulting firm since 1990.



Terry D. Kramer BA '82

Adjunct Professor, UCLA Anderson School

Former US Ambassador

Terry has a 30 year career in telecommunications. For 18 of the 30 years, Terry worked for Vodafone Group Plc/AirTouch Communications in a variety of roles domestically and internationally including Group Strategy and Business Improvement Officer and Regional President, Vodafone Americas which included oversight of Vodafone's 45% interest in Verizon Wireless and Vodafone's venture capital activities. Terry also sat on the Executive Committee of Vodafone Group Plc and on the Board of Verizon Wireless.

In June 2012, Terry received an appointment by President Obama to serve as Ambassador, Head of U.S. Delegation for the World Conference on International Telecommunications. This 100 person

delegation comprised of members of U.S. Government, industry and civil society, formulated and communicated the U.S. policy regarding the criticality of a free and open internet, the criticality of

inclusive, multi stakeholder governance, the need to proactively address cybersecurity threats and the need for liberalized, open markets which encourage accelerated broadband access globally.

Terry is currently the Faculty Director of the UCLA Anderson's Easton Technology Management Center, which is responsible for preparing the next generation of leaders for a world driven by technology-based innovation. He is also a full time Adjunct Professor at UCLA's Anderson School of Management teaching three courses—the foundational technology management course covering the impact of disruptive innovation on products, services, markets and competition, another course on technology and society addressing the changing nature of leadership addressing the benefits technology can offer juxtaposed against a growing techlash and a third course—a global immersion program covering the transformational impact of technology on the greater China region. From 2011-13, he was an Entrepreneur in Residence at the Harvard Business School. In each year from 2017-2021, he was awarded UCLA Anderson Teacher of The Year by the Fully Employed Executive MBA's and in 2019 additionally received the Citibank Teaching Award.

Terry sits on the Advisory Board of RapidSOS, is the Board Chair of the Harvard Business School California Research Center and is a member on the UCLA Economics Department Board of Visitors. He is also the former Board Chair of Skylo Technologies.

Terry holds a Bachelor's degree in Economics from UCLA and MBA from Harvard University and resides in the San Francisco Bay Area.



Steven Laub BA '80

*Former Chief Executive Officer and President
Atmel Corporation*

Steven Laub has served as past President and Chief Executive Officer of Atmel Corporation and as a Director of Atmel Corporation. From 2005 to August 2006, Mr. Laub was a Technology Partner at Golden Gate Capital Corporation, a private equity buyout firm, and the Executive Chairman of Teridian Semiconductor Corporation, a fabless semiconductor company. Prior to that time, Mr. Laub was President and Chief Executive Officer of Silicon Image, Inc., a provider of semiconductor solutions. Mr. Laub also spent 13 years in executive positions, including President, Chief Operating Officer and member of the board of director, at Lattice Semiconductor Corporation, a supplier of programmable logic devices and related software. Prior to joining Lattice Semiconductor Corporation, Mr. Laub was a Vice President and Partner at Bain & Company, a global strategic consulting firm. Mr. Laub holds a B.A. in economics from the University of California, Los Angeles, and a J.D. from Harvard Law School.



Albert Lee Ph.D. '99

*Founding Principal
Summit Consulting, LLC*

Dr. Albert J. Lee is the founding principal of Summit Consulting, a Washington D.C.-based consultancy. He has extensive experience managing consulting engagements involving diverse teams of experts and professionals.

Prior Summit, he was a senior consultant at Bates White LLC, where he specialized in economic damages. Albert participated in some of the largest litigated matters handled by Bates White. He was also a manager at KPMG. His clients included many Fortune 500 companies.

At Summit, Albert has led a number of high-profile engagements and served as a testifying expert. Under his leadership, Summit was recognized by Inc. Magazine in 2015 and 2016 as one of the fastest growing firms in the U.S. Summit also earned the 2015 Seal of Distinction Award from WorldatWork Alliance for employee work-life balance.

A frequent lecturer at universities, Albert received his PhD from UCLA, and a B.A. from USC. He served as the UCLA Centennial Campaign chair for the New York region, and is a member of the Board of Visitors of the UCLA Economics Department. Since 2021, Albert has served on the Board of Trustees at Harvey Mudd College.

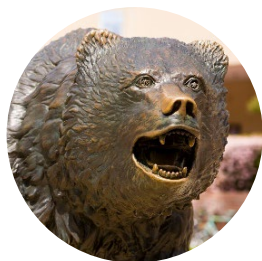
Albert spends the bulk of his free time from work enjoying the company of his family, supporting local charitable organizations. He hails from Hong Kong and visits Asia frequently but spent his formative years in New York City. Southern California is his second home.



Christian MacCarren BA '07

*Vice President
Capitala Investment Advisors*

Christian MacCarron is a vice president of Capitala Investment Advisors, opening the firm's Los Angeles location in 2014. Prior to joining Capitala, Christian worked in distressed and healthy private equity investing at Platinum Equity and Windjammer Capital Investors and in investment banking at Merrill Lynch and FocalPoint Partners. Christian received a BA in Economics from UCLA.



Ronald G. Marks BA '85

*Principal
Tormar Associates, LLC.*

Ronald Marks Started his private family office in 2005. Prior to that Mr. Marks was a Senior Managing Director at New York-based global macro hedge fund Caxton Associates LLC where he managed a multibillion-dollar fixed income and currency trading fund. Before joining Caxton in 2001, he retired from Goldman, Sachs and Co. after nearly 16 years with the firm where he was head of Interest Rate Swaps, Money Markets and Government Bond Trading in Europe. Mr. Marks joined Goldman in 1985 as a trader on the U.S. Government Bond Trading Desk where he worked until 1995. He spent the next seven years in Goldman's London office where he ran European Government Bond Trading, Swap Trading, Money Markets, Foreign Exchange Trading and Global Emerging Markets Trading before retiring. He became a Participating Managing Director (Partner) in 1996. He also served on the FICC Division's Risk Committee and the firm's Global Diversity Committee.

Mr. Marks earned a bachelor's degree in Economics from the University of California, Los Angeles (UCLA) in 1985. He graduated Summa Cum Laude and is a member of the Phi Beta Kappa Honors Society. He is a member of the Executive Committee of the Board of Directors for the Tim and Tom Gullikson Foundation which supports brain tumor patients and their families.



Ronald D. Mass BA '87

*Managing Partner
Almitas Capital, LLC*

Ronald Mass is the founder of Almitas Capital. He was a senior portfolio manager for over 20 years at Western Asset Management, an institutional fixed income manager with over \$450 billion in assets under management, and led the Asset Backed Securities (ABS) and Mortgage Backed Securities (MBS) portfolio management teams. Mr. Mass chaired the Leveraged Products Committee, was a senior member of the Broad Market Strategy and Risk Management Committees, and was responsible for management of over \$100 billion in assets. He initiated the launch and management of the Western Asset Mortgage Capital (WMC) Reit, numerous closed and open end mutual funds, CDO and CLO products, and customized client portfolios. Additional responsibilities included management of Convertible Bonds, Preferred Stock, Aircraft Equipment Financing, and Secured Corporate Bonds. Prior to joining Western Asset, Mr. Mass was a Research Associate at Credit Suisse First Boston. He graduated Magna Cum Laude and Phi Beta Kappa from the University of California, Los Angeles with a Bachelors in Economics and Business. Mr. Mass is a CFA Charterholder and a member of the CFA Institute. He currently serves as a board member of Woodside Homes, a leading West Coast homebuilder, is a guest lecturer at the UCLA Anderson School of Management and CFA Society of Los Angeles, and is a frequent speaker at industry events.



Peter M. Moglia BA '90

*Co-Chief Executive Officer & Co-Chief Investment Officer
Alexandria Real Estate Equities, Inc.*

Peter M. Moglia is Co-Chief Executive Officer and Co-Chief Investment Officer of Alexandria Real Estate Equities, Inc. He has served as Co-Chief Executive Officer since April 2018 and Chief Investment Officer since January 2009. A 21-year Alexandria veteran, Mr. Moglia is a respected leader with extensive industry and market knowledge.

He jointly leads the company in his role as Co-CEO, and jointly oversees the company's strategic growth as Co-CIO through a focus on acquisitions and dispositions, development and redevelopment, leasing, and joint ventures. He also concurrently leads Alexandria's real estate finance team, which provides critical support across a range of underwriting, due diligence, and financing activities.

Previously, Mr. Moglia served in many important capacities of increasing scope and responsibility, including managing the company's Seattle asset base and operations from April 2003 through December 2008, during which time the region doubled its revenue.

Prior to joining Alexandria, Mr. Moglia served as an Analyst for Lennar Partners, Inc., a diversified real estate company, where his responsibilities included underwriting and structuring direct and joint venture real estate investments. Mr. Moglia began his real estate career in the Management Advisory Services group within Kenneth Leventhal & Co. Real Estate Group, a subsidiary of Ernst & Young LLP, where he spent six years providing valuation, feasibility, financial modeling, and other analytical services to real estate developers, financial institutions, pension funds, and government agencies.

Mr. Moglia received his Bachelor of Arts degree in Economics from the University of California, Los Angeles.



David Moradi BA '00

*Founder & CEO
Sero Capital, LLC*

David Moradi is an entrepreneur, investor and advisor to numerous market-leading technology companies. He is Founder and CEO of Sero Capital, LLC, a private investment firm that focuses on growth opportunities in the technology sector. David is also Co-Founder and Executive Chairman of First Contact Entertainment Inc., a leading virtual reality (VR) video game development studio. David spent 10 years as Founder and CEO of Anthion Management, a technology focused fund which grew to \$1B of assets. In 2013, Anthion was converted to a family office investing in various asset classes including early stage technology companies, public equities, corporate debt and real estate.

Prior to founding Anthion in 2008, David was a Portfolio Manager at Pequot Capital Management and an analyst and Portfolio Manager for Soros Fund Management. David started his career as a special situations analyst for Imperial Capital LLC in 2000.

David graduated with a B.A. in psychology from the University of California, Los Angeles in March of 2000. He is Founder and Chairman of the David Moradi Foundation, a charitable foundation supporting education and veterans.



Sanjay Morey BA '94

Founding Partner

Twin Ridge Capital Management

Sanjay Morey is a Co-Founder of Twin Ridge Capital Management (“TRC”), a private equity firm focused on investing in family-owned food and food-related businesses. Prior to founding TRC, Mr. Morey was a senior executive at Kohlberg Kravis Roberts & Co. (KKR) focused on retail and consumer investments. Mr. Morey holds a B.A., magna cum laude, Phi Beta Kappa, from the University of California, Los Angeles and an M.B.A. from Harvard Business School.



Jason Mozingo BA '91, MBA '98

Managing Principal

Passkey Investors, LLC

Jason Mozingo is a private equity and credit investment professional with 20+ years of investing experience across multiple industries. He is the Managing Principal for Passkey Investors, LLC, a family-office evaluating and making investments in the consumer sector. From 2006-2017, Jason was with Centerbridge Partners, where he was a Senior Managing Director and Partner and led private equity and distressed credit investments for the firm in the consumer and related sectors. Prior to Centerbridge, Jason was a private equity investment professional with DLJ Merchant Banking Partners and a spin-off firm, Avista Capital Partners. During his career, he has invested over \$3.5 billion in private equity and distressed credit. Jason has an MBA from Harvard Business School where he was graduated with high distinction as a Baker Scholar, a BA in economics from UCLA where he was graduated Phi Beta Kappa, Summa Cum Laude and is a CFA Charter holder. Jason is a current or former director on the boards of a number of companies in the consumer and retail related sectors. He is a former Trustee on the Board of Trustees of the International Council of Shopping Centers (ICSC).



Elizabeth Obershaw BA '81

*Retired Managing Director
Horsley Bridge Partners*

Elizabeth is retired Managing Director at Horsley Bridge Partners, a private equity firm which she joined in 2007. She was previously the Chief Investment Officer of Hewlett-Packard Company's U.S. retirement plans, investing across the major public and private market asset classes. Elizabeth holds a BA in Economics from UCLA and an MBA from Stanford University.



Doug Pak BA '96

*Principle and Owner
BLD Brands*

Doug Pak is a serial entrepreneur and seasoned executive. Mr. Pak founded a chain restaurant and franchise investment company (BLD Brands) with no money in his pocket and raised more than \$120 Mill. The company grew from scratch to \$200+ Mill in 8 years and such fast growth earned him MVP Award for Mega Growth Leadership. He recently launched BLD Ventures to focus on building and supporting companies and organizations that make a positive impact and deliver high value. The company also makes opportunistic investments. His prior work and startup experiences include such diverse areas as technology, real estate, finance, and restaurants.

He graduated UCLA in 1996 with a degree in business/ economics and currently serves on two UCLA advisory boards. In addition, he is a donor to Pak Family Endowed Speaker Series which will launch in the 2023 school year. He has served at the Pepperdine University Board and several private and non-profit companies.



Art Perez BA '95

*Chief Audit Executive
Salesforce*

Art has assisted companies from fast growing startups to some of the largest companies in the world to address their most complex issues and the achievement of organizational goals over the course of his 30 years in Silicon Valley. Art is currently the Chief Audit Executive at Salesforce where he leads a global team of internal audit professionals from San Francisco. Art also held several Salesforce executive roles over the last decade when company revenues rapidly increased from \$2B-\$30B+, 60+ companies were acquired, and the number of employees increased from <10k to 70k.

Prior to Salesforce, Art was a Partner with EY (Ernst & Young) in the Assurance and Advisory Business Services practice in Silicon Valley where Art advised some of the world's most prominent technology companies. Art's experience also includes prior operational roles at venture-backed tech startup companies and service on the Board of a non-profit, Rebuilding Together Silicon Valley (Governance & Finance Committees), and the Pioneer Elementary School Site Council. Art currently serves on the Board for the Institute of Internal Auditors, San Francisco and he volunteers as an Executive Sponsor in the Salesforce Amplify Mentorship Program for minority owned businesses and in the Alumni Mentoring Program for students at the University of California, Los Angeles.

Art earned his Bachelor of Arts degree in Business Economics from UCLA and he later completed an Advanced Leadership Program at Stanford University GSB and Board Governance education with a particular focus in Accelerating Board Diversity at Harvard Business School. Art is an active CPA in the state of California and a Certified Internal Auditor (CIA).



Jim Renton BA '64

Attorney (retired)



Sam Sheth BA '89

*Founder and Senior Managing Director
VerityPoint*

Sam is a founder and Senior Managing Director of VerityPoint. Since 1994, Sam has worked with several of the nation's largest corporations and institutions to develop and implement executive and employee benefit plans that are most effective and efficient. He has worked with clients in a broad range of industries and is dedicated to helping them solve their unique benefit related challenges.

Sam's expertise includes all aspects of nonqualified plans (including Deferred Compensation Plans, Supplemental Executive Retirement Plans, Rabbi Trusts and specialized state-of-the-art nonqualified plans), as well as other broad-based employee benefit plans. He is a frequent speaker on these topics, having spoken at World at Work, The Conference Board and other industry events.

Sam shares a strong commitment to the community and currently serves as a Board member and member of the Executive Committee for Junior Achievement of Southern California, and as a Board member for the Torrance Memorial Hospital Foundation. He has also previously served on UCLA's Alumni Association Board and the UCLA Foundation's Board of Governors. Sam is also an active member of several other industry and community-based organizations. Sam graduated from the University of California, Los Angeles with a degree in Business and Economics in 1989.



Mila Skulkina BA '01, MBA '07

*CFA, Senior Managing Director
Lord, Abbett & Co.*

Mila Skulkina is the Head of Emerging Markets Fixed Income and a portfolio manager at Lord Abbett. She manages emerging markets sovereign and corporate debt across fixed income and multi-asset portfolios. Ms. Skulkina leads the ESG Sovereign analysis and integration for Emerging Markets. Prior to joining Lord Abbett in 2013, Ms. Skulkina was a research analyst at Sanders Capital working across long-only, long/short, and multi-asset portfolios. Previously, she was a strategy consultant at Bain & Company and an investment banking analyst at Merrill Lynch. She has 20 years of investment experience and holds an MBA from the UCLA Anderson School of Management. She received her undergraduate degree in business economics from UCLA, graduating summa cum laude. She is also a member of the Board of Visitors of the UCLA Economics Department and a member of the Bretton Woods Committee.



Mark Spindel

*Founder and Chief Investment Officer
Potomac River Capital, LLC*

Mr. Spindel is the Co-Founder and Chief Investment Officer of MBB Capital Partners, a Chicago-based single family office. Mark and his team manage a global investment portfolio across a broad range of public markets and private assets including PE, VC and Real Estate. Prior to launching MBB, Mark was the CIO of the DC Retirement Board, an \$11bn municipal pension plan covering Washington DC's 25,000 Police Officers, Fire Fighters and Teachers. In 2007, Mark launched and ran Potomac River Capital, an SEC-registered macro hedge fund with a specific focus on the intersection of macroeconomics, central bank policy and financial markets. Mr. Spindel spent a decade at the World Bank where he was Deputy Treasurer and CIO of the International Finance Corporation investing \$15bn in reserves.

He was also on the board of the World Bank's pension fund where he helped oversee strategic asset allocation. Mark began his career at Salomon Brothers in 1985.

Mark's practical investment experience is complemented by on-going, award-winning academic research. His work on the Federal Reserve includes *The Myth of Independence* (Princeton University Press, 2017), a history of the Fed's relationship with Congress. Mark graduated from Cornell University with a BS in Operations Research and Industrial Engineering. He is a member of the Board of Visitors of the UCLA Economics Department where he is also an investor-in-residence.



Shaun Tan BA '96

Entrepreneur



Ben Wallace BA '02

Partner

Goldman, Sachs & Co.

Ben Wallace is a Partner in the Healthcare Investment Banking Group and the Mergers & Acquisitions Group, where he has responsibility for originating and advising on M&A transactions across Goldman Sachs' healthcare franchise. During his career, Ben has advised on hundreds of M&A transactions, resulting in over \$700 billion of announced transactions across a variety of mergers, divestitures, unsolicited M&A, corporate defense and other structured transactions. Prior to joining Goldman Sachs, Ben was a Managing Director at J.P. Morgan, where he led Mergers & Acquisitions across several industry sectors, including Healthcare. Ben earned a BA in Business Economics, magna cum laude, from the University of California, Los Angeles and an MBA from the University of Chicago. He resides in New York City with his wife and three sons.



Wendy Will BA '90

Member, UCLA Economics Board of Visitors

Wendy spent 14 years at Digital Realty as the Senior Vice President, Capital Markets in San Francisco. Wendy was instrumental to Digital's transformation from private equity IPO to an S&P 500 company. She delivered over \$15.B of equity and \$14.B of debt to fund over 200 portfolio properties with a \$35B market capitalization. She also led efforts to obtain BBB investment grade credit ratings 5 years after the IPO and during the 2009 Financial Crisis.

As CFO and Managing Director of EMEA, Wendy relocated to London in a 5-year role to transform the region for accelerated growth. She led Digital's inaugural and follow-on Sterling, European, and Green Bond offerings and expanded her role to include Operations. Wendy grew the region from 23 to 40 properties, increasing revenues over 57%. Wendy overhauled EMEA's strategy, initiated key performance indicators, and implemented ESG programs. She also led portfolio and IT system integrations for eight portfolio acquisitions spanning the world and totaling over \$6B in value.

Previously, Wendy spent six years at Prudential Capital Group. In that role, she managed over a \$1.5 billion portfolio comprised of senior and mezzanine debt as well as private equity investments. Wendy

also spent five years at Price Waterhouse with responsibility for audit and computer information systems consulting engagements.

Wendy received a Bachelor of Arts in Economics/Business from the University of California, Los Angeles and a Master of Business Administration from the Fuqua School of Business at Duke University. She is also a CPA.

Wendy has been active with UCLA on the Centennial Capital Campaign (in the UK and US), Chancellor's Society, Chancellor's Cabinet, and Alumni Scholarship Committees. She is also a member of the Golden Gate National Parks Conservancy, the California Academy of Sciences, San Francisco Bay Area Planning and Urban Research Association.



Clay Young BA '85

*Former Senior Partner
Deloitte & Touche LLP*

Clay is a retired senior partner from Deloitte & Touche LLP. He served clients predominantly in the Technology and Banking sectors, specializing in ERP implementation and IT/Cyber auditing. He held various roles in practice leadership and for client service teams during his 33 years at Deloitte. Clay has served on the boards of Junior Achievement and RAFT (Resource Area for Teachers). He has a BA in Economics from UCLA, and an MBA in Finance from the University of Chicago.



David Buck BA '10

*Vice President
Oaktree Capital Management*

David Buck is a Vice President at Oaktree Capital Management, L.P., where he focuses on acquisitions for the firm's \$8.6 billion real estate strategy. Prior to joining Oaktree in 2013, Mr. Buck worked for Morgan Stanley's Real Estate Investing group in San Francisco. Mr. Buck received a B.A. degree in Business Economics from the University of California, Los Angeles, where he was a 2010 William Sharpe Fellow.



Bobby Christianson BA '16

*Associate
Accel-KKR*

Bobby Christianson is an Associate at Accel-KKR, a technology-focused private equity firm in San Francisco. Prior to joining Accel-KKR, Bobby was an Investment Banking Analyst in the West Region Advisory Group at Goldman Sachs. Bobby received a B.A. in Economics with College Honors from UCLA, where he was President of the Undergraduate Business Society and a '15 William Sharpe Fellow.



Kimia Ghalambor BA '09

*Attorney
Kirkland & Ellis LLP*

Kimia Ghalambor is a commercial real estate attorney and practices at Kirkland & Ellis LLP. Prior to joining her current firm, she worked as a real estate and finance attorney at a boutique law firm in Beverly Hills and at Alston & Bird LLP. Prior to law school she was a tax consultant at a big-four accounting firm, Deloitte Tax LLP.

Kimia is a double Bruin -- she attended the UCLA School of Law specializing in Business Law and previously graduated from UCLA with undergraduate degrees in Business-Economics, French and Accounting. In the past, she worked with the Office of the Prosecutor at the International Criminal Court focusing on field-work and research to ameliorate conditions for victims of violence in the Democratic Republic of Congo and Rwanda. In addition to the UCLA Economics Associate Board, she also currently serves as a board member of UNICEF NextGen and the UCLA Law Alumni Board of Directors.



Andrew Morris BA '10

*Managing Director
Solace Capital Partners*

Mr. Morris joined Solace in 2014. Prior to joining Solace, Mr. Morris was an Associate at Saybrook Capital, LLC where he focused on lower-middle market special situations and distressed debt investments spanning a number of sectors including manufacturing, food, construction services, rental equipment and business services. Previously, Mr. Morris interned with Saybrook while earning a BA in Economics from the University of California, Los Angeles. Mr. Morris is a Chartered Financial Analyst and a member of the board of CST Industries, Patriot Environmental Services, and Sun Mountain Sports. Mr. Morris also serves on the Los Angeles Metro Advisory Board for the Network for Teaching Entrepreneurship and the UCLA Economics Associate Board of Visitors.



Dustin Nguyen BA '16

*Associate
Brentwood Associates*

Dustin Nguyen is an Associate at Brentwood Associates, a Los Angeles-based private-equity firm that specializes in investing in growing consumer-facing businesses. Prior to joining Brentwood Associates, Dustin worked in Houlihan Lokey's Financial Restructuring Group, where he focused on bankruptcies, complex debt and equity financings, and distressed mergers and acquisitions.

Dustin graduated from University of California at Los Angeles in 2016 with a degree in business economics and a minor in accounting. Dustin was also a 2015 UCLA William Sharpe Fellow.



Ciaran O'Neill BA '23

*Private Equity Analyst
One Rock Capital Partners*

Ciaran O'Neill is a Private Equity Analyst at One Rock Capital Partners. Ciaran graduated from the University of California, Los Angeles with a degree in Business Economics and a Concentration in Value Investing. He was also a Simon Fellow and William F. Sharpe Fellow.



Christa Petruska BA '10

Christa Petruska has a career in US real estate investing and lives in Fort Lauderdale, Florida. Her previous roles include Prime Rock in Fort Lauderdale, LaSalle Investment Management in Chicago, Hines in Chicago, ADIA in Abu Dhabi, and Morgan Stanley's Real Estate Investing group in San Francisco. Ms. Petruska holds an MBA from Harvard Business School and B.A. degrees in

Economics and Chinese with minors in Accounting and Spanish from UCLA. Ms. Petruska was a 2009 William Sharpe Fellow.



Henry Pray BA '16

*Head of Product
Up.Labs*

Henry is a head of product at UP.Labs, a venture incubation firm focusing on creating mobility startups. Prior to UP.Labs, Henry acted as head of product at various startups while working under Boston Consulting Group's corporate innovation arm, was director of product at UpKeep, and co-founded a fintech stock

trading app. During his time at UCLA, Henry graduated with a degree in Economics and was a member of the NCAA water polo team.



Isaac Rose BA '11

*Consumer Product Manager
Checkr Inc.*

Isaac Rose is currently a consumer product manager at Checkr Inc., leading the development of the first free background check and job seeking tool for consumers. Prior to Checkr, Isaac was an early product manager at Credit

Karma, and before that started his career as a Teach For America Corp member in D.C. He fondly remembers being a student back at UCLA as both an Economics major and Sharpe Fellow. When not hanging out with his wife (also a Bruin) and cat, you can find him skiing, eating dark chocolate, or reading.



Spencer Schlee BA '10

*Managing Director
Canyon Partners LLC*

Spencer Schlee, Managing Director, heads the Southwest region for Canyon's opportunistic and value-add real estate platforms and is responsible for originating, structuring and executing both equity and debt investments. Mr. Schlee joined Canyon's acquisitions team in 2012 and has since worked on transactions investing over \$1.0 billion of committed capital and totaling over \$3.0 billion in total capitalization across various sectors including multifamily, hospitality, office, retail, senior housing and mixed-use. Prior to joining Canyon, Mr. Schlee was an analyst at BlackRock in New York and is a graduate of the University of California, Los Angeles (B.A. Business Economics).



Kevin Sciarillo BA '13

*Associate
Oaktree Capital Management*

Kevin Sciarillo is an Associate at Oaktree Capital Management in the Real Estate group with a focus on the real estate debt platform. Previous experience includes working as an analyst at George Smith Partners, a commercial real estate mortgage brokerage firm, and as an analyst in Oaktree's Portfolio Analysis and Reporting group.

Mr. Sciarillo graduated from the University of California, Los Angeles in 2013 with a B.A. degree in Economics and a specialization in computing. As a student, Mr. Sciarillo was involved with Alpha Gamma Omega fraternity, worked as a building supervisor at the John Wooden Center, and was a member of the Sharpe Fellows Program. Mr. Sciarillo is a native of Thousand Oaks, CA and currently lives in China



Hyun-Gyum Shin BA '14

*Senior Associate
PwC*

As a senior associate in PwC's Deals practice, Hyun-Gyum has assisted start-ups and Fortune 100 companies navigate complex deal environments by providing valuation related services, ranging from strategic value consulting to pre-deal advisory services. In addition, Hyun-Gyum is one of PwC's Digital Accelerator, who is tech-enabling PwC through data analytics. Prior to joining PwC, Hyun-Gyum was a Sharpe Fellow at UCLA and has remained engaged to his alma mater by being an active member of the UCLA Economics Associate Board.



Sanidhya Singh BA '15

*Co-Founder
moneymoves*

Sanidhya (Sunny) Singh, CFA is the Co-Founder of moneymoves, a skills-based talent matching platform dedicated to helping candidates find business roles at tech firms. Prior to creating moneymoves, Sunny served as Vice President, Multi-Asset Strategies and Solutions at BlackRock in NYC. During his time at BlackRock, Sunny invested on behalf of pension funds, foundations, endowments and sovereign wealth funds. Sunny's work experience is global, having lived and worked in Los Angeles, New York, London and Riyadh, Saudi Arabia. Sunny is currently an MBA Candidate at the USC Marshall School of Business.



Darren Tan BA '18

*Investment Banking Analyst
Credit Suisse*

Darren Tan is an Investment Banking Analyst in the Mergers and Acquisitions group at Credit Suisse in New York City. Darren graduated summa cum laude from the University of California, Los Angeles with a degree in Business Economics and minor in Statistics. During his time at UCLA, he was the President of the Undergraduate Business Society, External Vice President of Bruin Asset Management and a 2017 William Sharpe Fellow.



Nicolas Waizman BA '13

*Financial Manager
Activision Blizzard Inc.*

Nicolas (Nick) Waizman graduated from UCLA in 2013 with a degree in Business Economics and a minor in Accounting. While studying at UCLA, Nick interned at both Sony Electronics and Sony Pictures Entertainment. While working there, he gained valuable insight into the financial industry and developed an interest in pursuing a career in that field. After graduating from UCLA, Nick worked within the Audit practice at Deloitte, primarily serving financial services and entertainment clients. He currently works as a Financial Manager within the Studio Finance group at Activision Blizzard Inc.

Nick was born in Madrid, Spain and subsequently lived in Montevideo, Uruguay and San Diego, CA, before settling in Santa Monica, CA. In his free time, Nick enjoys spending time with friends and family, cooking, playing sports, and learning about new cultures.



Doug Waters BA '16

*Strategy Consultant
Accenture Strategy*

Doug Waters is a Strategy Consultant with Accenture Strategy. He has worked for clients across the West Coast, East Coast, and Asia Pacific. At Accenture, he was recognized with Distinctive Achievement as a Top 3% performer globally within the firm. Outside of Accenture, he serves as the economic development coordinator for a non-profit in Haiti. He is also deeply involved with driving excellence in the consulting industry at UCLA. Doug graduated from UCLA in 2016 with a double major in Business Economics and Political Science, a minor in Global Studies, and a concentration in Methods and Models. He graduated magna cum laude and with Collegiate Honors, and was recognized as a 2015 Sharpe Fellow. In August, Doug will begin his MBA at the Wharton School at the University of Pennsylvania, where he will triple major in Entrepreneurship & Innovation, Marketing Management, and Operations, Information & Decision Making.



Jake Wheelock BA '17

*Investment Analyst
Focused Investors LLC*

Jake Wheelock is an Investment Analyst at Focused Investors LLC – a multi-billion-dollar investment fund located in Los Angeles, California. Jake graduated in 2017 from the University of California, Los Angeles with a B.A. in Business Economics and a minor in Accounting. He was also a 2016 William Sharpe Fellow.



Yan Zhang BA '17

*Equity Research Analyst
T. Rowe Price*

Yan Zhang is currently completing his MBA at the University of Chicago Booth School of Business. Yan will start his full-time role as an Equity Research Analyst at T. Rowe Price, a \$1.0 trillion long-only investment firm, in August 2019. Prior to Booth, Yan worked as an Equity Research Associate at Capital Group and as an investment banking analyst at Imperial Capital. His professional experiences also include two years as an EMT-B and co-founding nVestly, a financial services start-up.

Yan obtained his B.A. in Business-Economics with a minor in Geography from the University of California, Los Angeles in 2012. Yan was also a 2011 UCLA William Sharpe Fellow.